



# EuroCham Business Sentiment Report

Introduction to open-ended survey approach Through narrative analytics

December 10, 2024







# A new survey approach: 548+ responses to a total of 6 open-ended questions, from 100 respondents



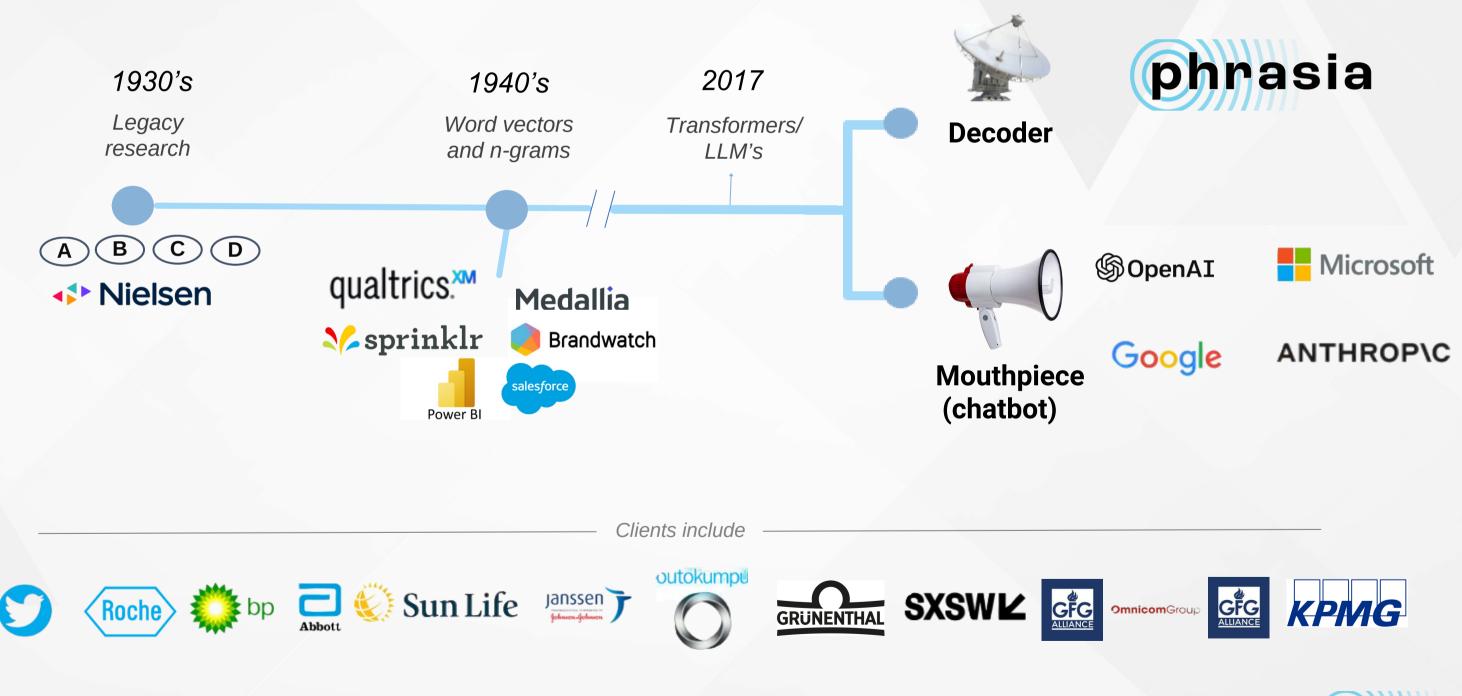






# The narratives flowing among stakeholders, customers & employees are powerful drivers of future preference & behavior

Phrasia is like Tableau, for words: The first and only company to quantify narrative signals quickly, and at scale – enabling early, actionable understanding of what's coming, and why.







# The first two questions: What do people like about HK ... And what do they worry about?

Top likes:

1. "Has it all" quality of life2. Ease and efficiency3. Business dynamism

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### **Top worries:**

# Competitiveness Geopolitical dynamics HK's relevance





# Beyond like and worries, how are people looking forward? What does the future look like?

## Combined 346 open-text responses to 4 'forward looking' questions

- What are your thoughts about the outlook for the city for the next 5 years?
- To the best of your knowledge, what are the plans of your company/employer regarding its' physical presence, resource investment, and headcount in Hong Kong?
- How are you preparing for the next 5-10 years in the city?
- How crucial is the strategic location of your headquarters?

## 2. Ran them through Narrative Analytics

# З.

Quantified/identified narrative patterns within the open text responses to better understand how people are looking ahead

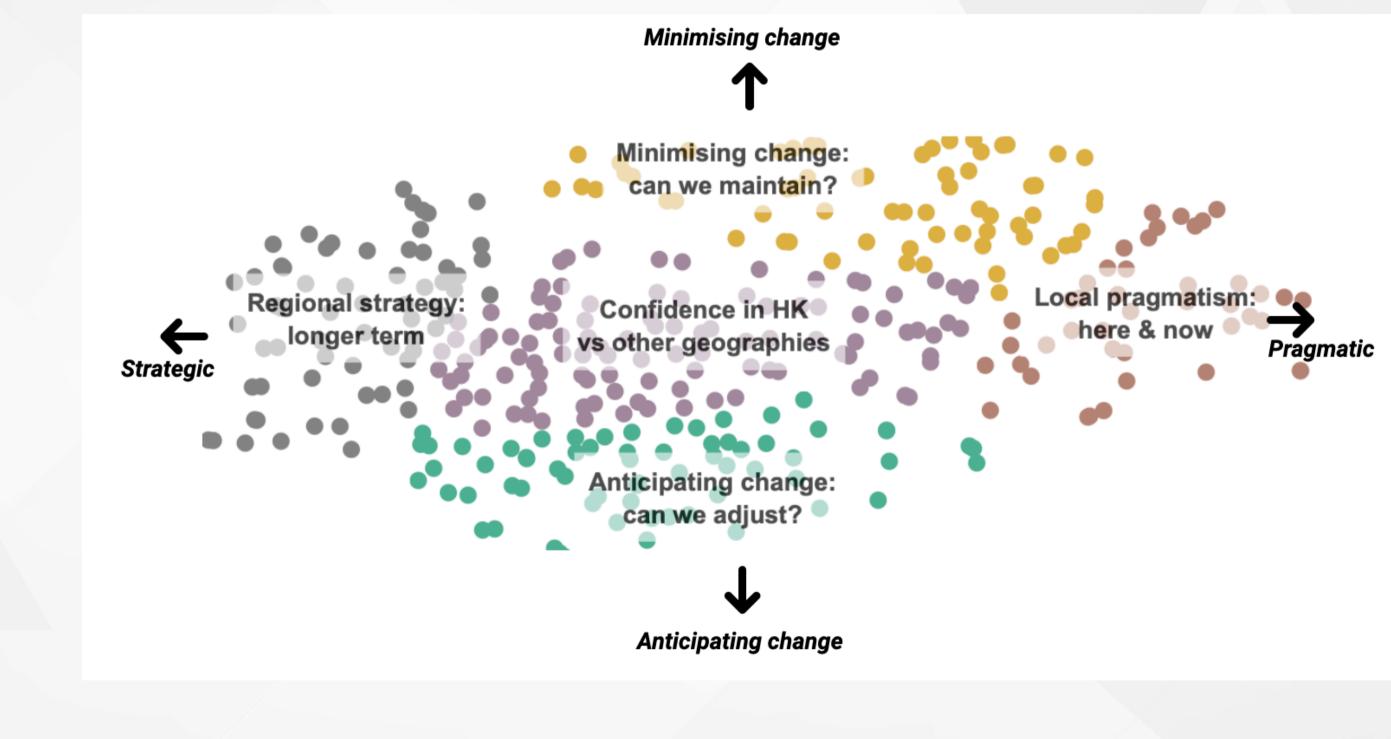


ty for the next 5 years? of your company/employer regarding its' physical ong Kong? e city? arters?





## The result was an interactive narrative map – with axes that show opposing "postures" from respondents









# Which one explains your own approach to the future in HK?

1. Change minimizing – keeping things steady? ... or anticipating and riding the waves of change?

2. Pragmatic/opportunisitic? ... or strategic reassessment?

3. Or - somewhere in the middle?

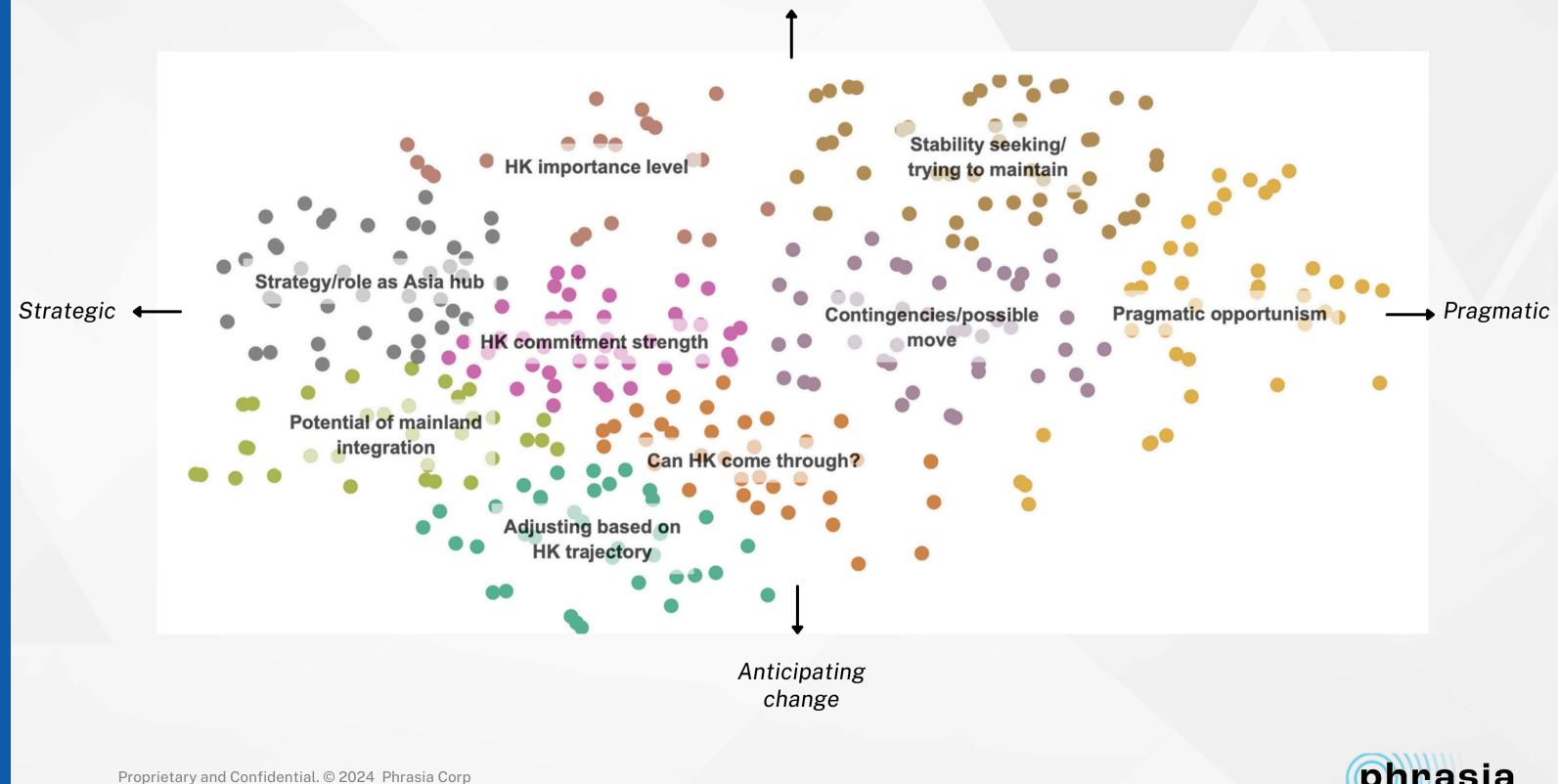






## Within this – more detailed clusters

Minimising change



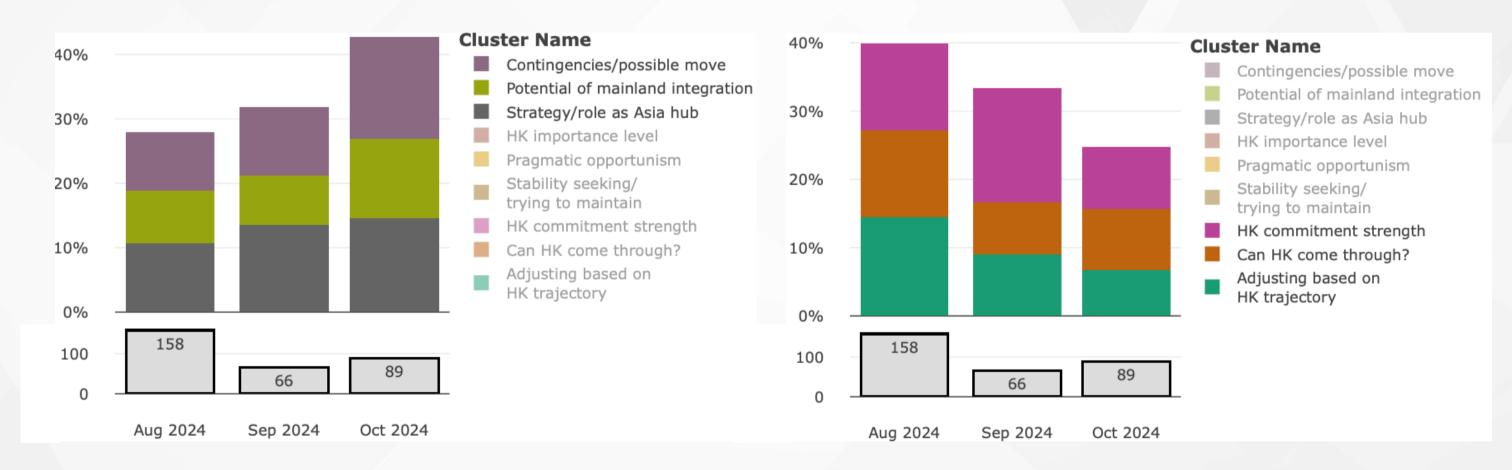






# **Over 3 months, responses increasingly focused on externalities**

Over time – respondents commented less on HK's issues in isolation – and increasingly assessed HK relative to other geographies.



Whether they are looking at HK as a strong APAC hub, thinking about moving, considering the potential of the GBA, or considering geopolitical factors – respondents appear to be widening their field of vision

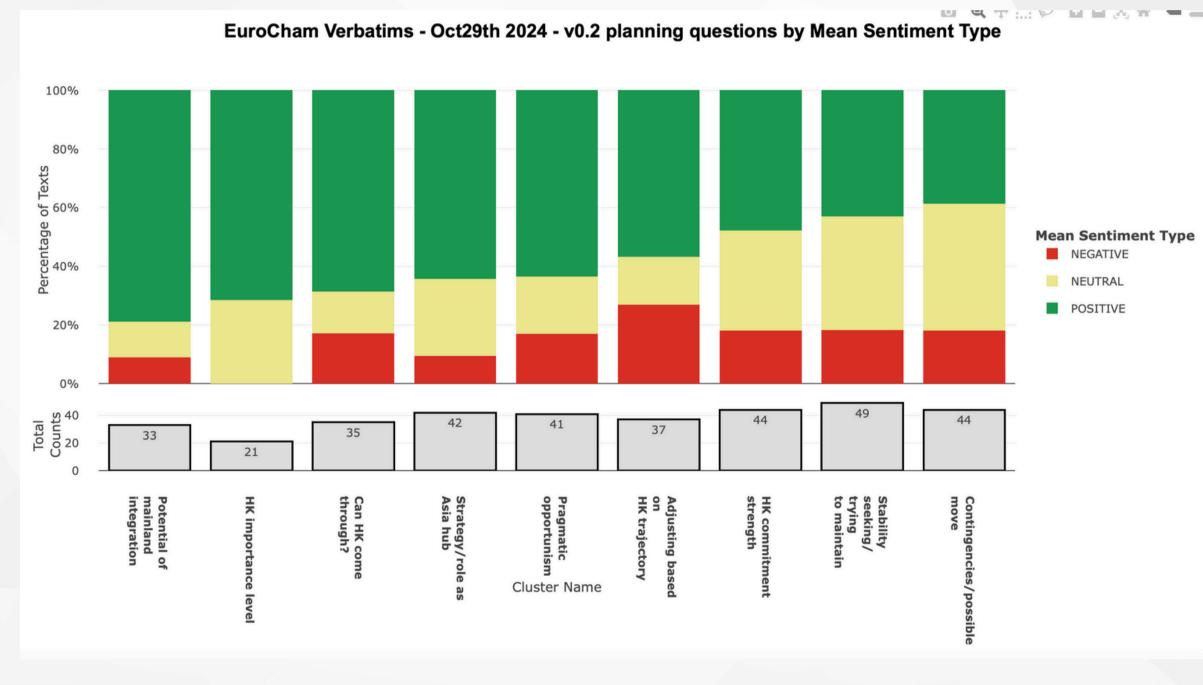






# Potential for mainland integration is a more positive narrative **Contingencies is the least positive**

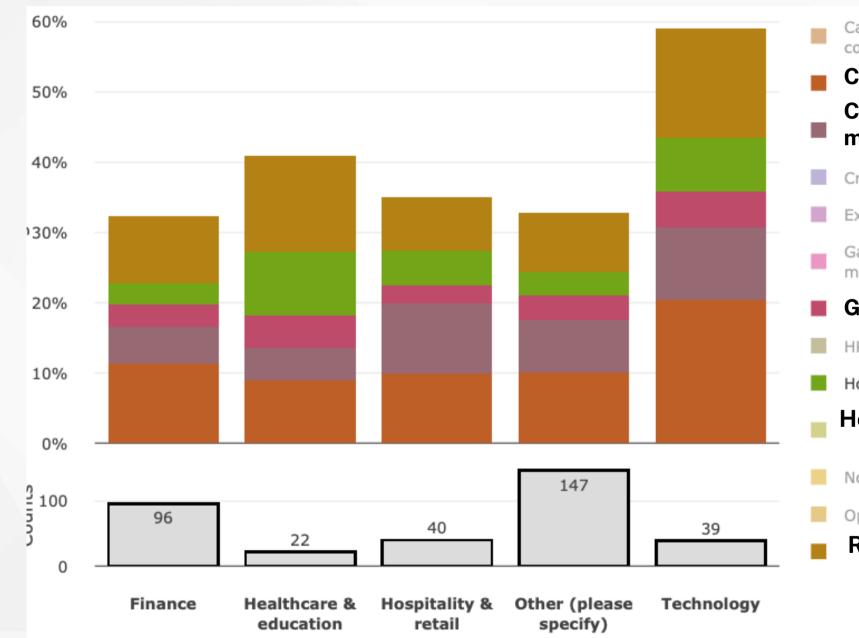
As we know from the "likes" about Hong Kong, people love living here. It makes sense, therefore, that planning contingencies is not something people feel positive about







# Tech industry respondents commented more on strategic decisions related to regional setup, toward the left of the map



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Cautious contingency planning

#### China region strategy

# Choice based on HK macro view

Crucial

Expected length of stay

Gateway to mainland China

#### **GBA Integration/ Infrastructure**

HK commitment

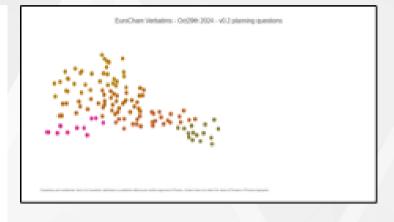
Hope HK comes through

#### Hope HK comes through

Not crucial

Opportunity seeking

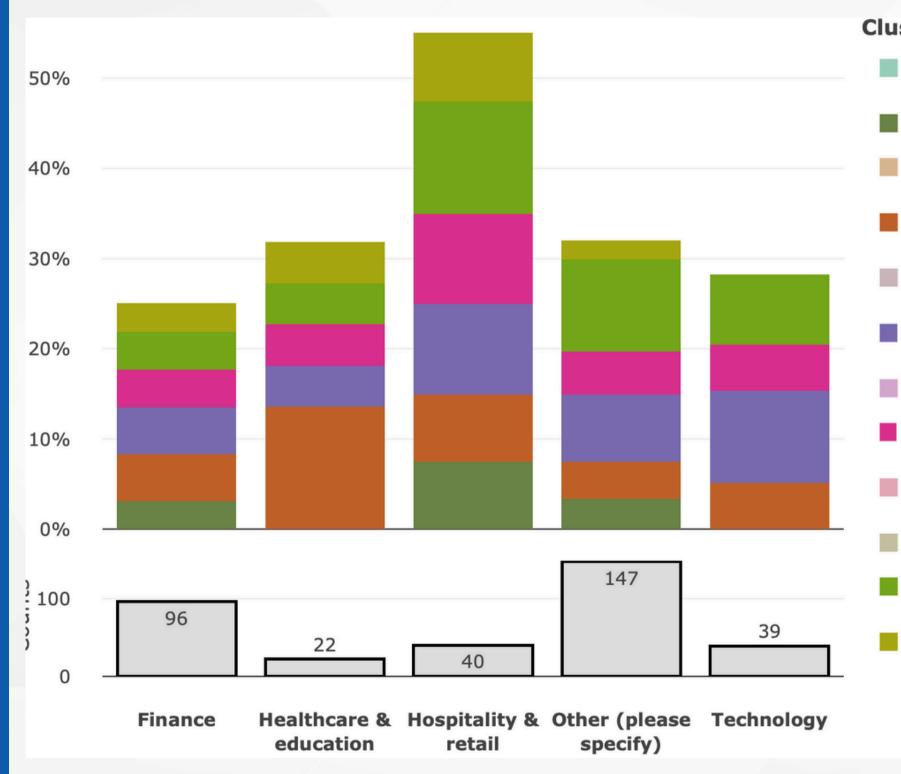
#### Role as Asian hub or HQ







# Responses from those in hospitality & retail are far more focused on the center the map: assessing confidence in HK vs others



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#### **Cluster Name**

Anticipating HK's trajectory

Assessing practicalities

Can HK come through?

# Cautious contingency planning

China region strategy

#### Choice based on HK macro view

Crucial

#### Expected length of stay

Gateway to mainland China

GBA integration/infrastructure

HK commitment level

Neutral/new normal

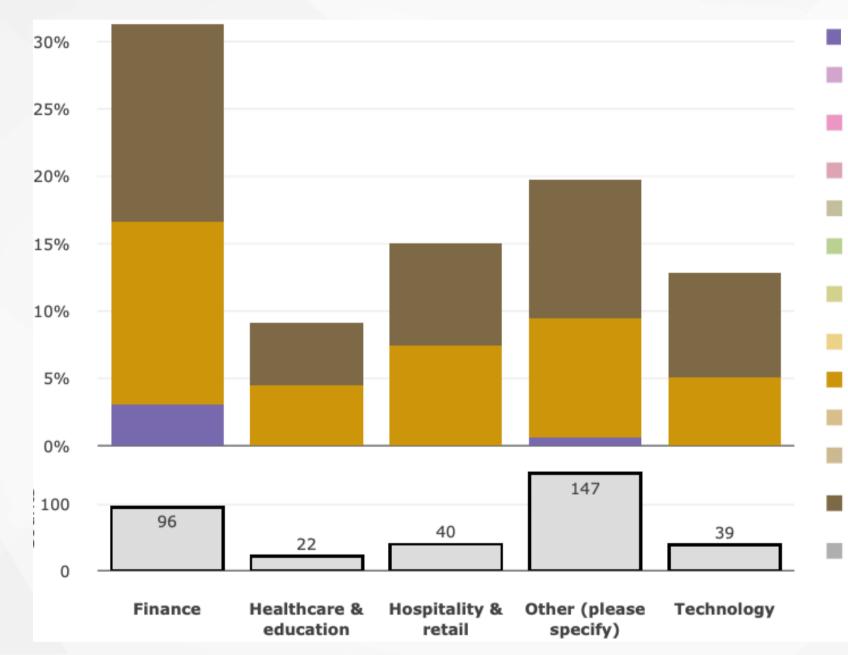








# By contrast, the finance industry responses skew more toward maintaining stability – a more pragmatic focus

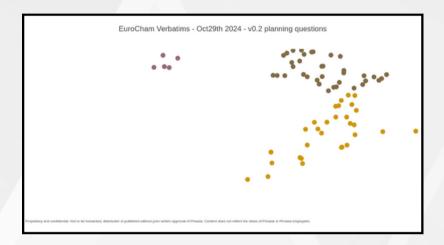


#### Crucial

- Expected length of stay
- Gateway to mainland China
- GBA integration/infrastructure
- HK commitment
- Hope HK comes through
- Neutral/ new normal
- Not crucial

#### Opportunity seeking

- Role as Asian hub or HQ
- Singapore
- Stability seeking: gradual changes
- Staying put











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