



EuroCham Business Sentiment Report

Introduction to open-ended survey approach Through narrative analytics

December 10, 2024







A new survey approach: 548+ responses to a total of 6 open-ended questions, from 100 respondents



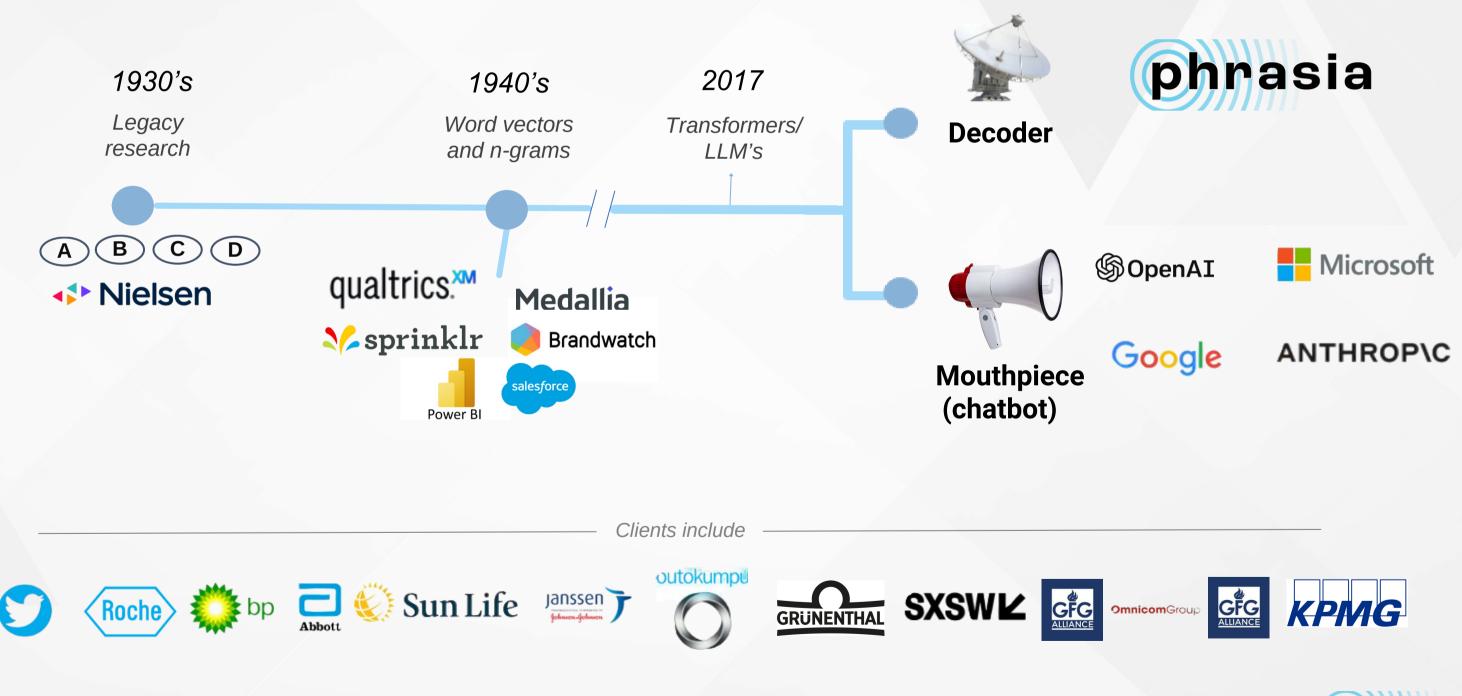






The narratives flowing among stakeholders, customers & employees are powerful drivers of future preference & behavior

Phrasia is like Tableau, for words: The first and only company to quantify narrative signals quickly, and at scale – enabling early, actionable understanding of what's coming, and why.







The first two questions: What do people like about HK ... And what do they worry about?

Top likes:

1. "Has it all" quality of life2. Ease and efficiency3. Business dynamism

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Top worries:

Competitiveness Geopolitical dynamics HK's relevance





Beyond like and worries, how are people looking forward? What does the future look like?

Combined 346 open-text responses to 4 'forward looking' questions

- What are your thoughts about the outlook for the city for the next 5 years?
- To the best of your knowledge, what are the plans of your company/employer regarding its' physical presence, resource investment, and headcount in Hong Kong?
- How are you preparing for the next 5-10 years in the city?
- How crucial is the strategic location of your headquarters?

2. Ran them through Narrative Analytics

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Quantified/identified narrative patterns within the open text responses to better understand how people are looking ahead

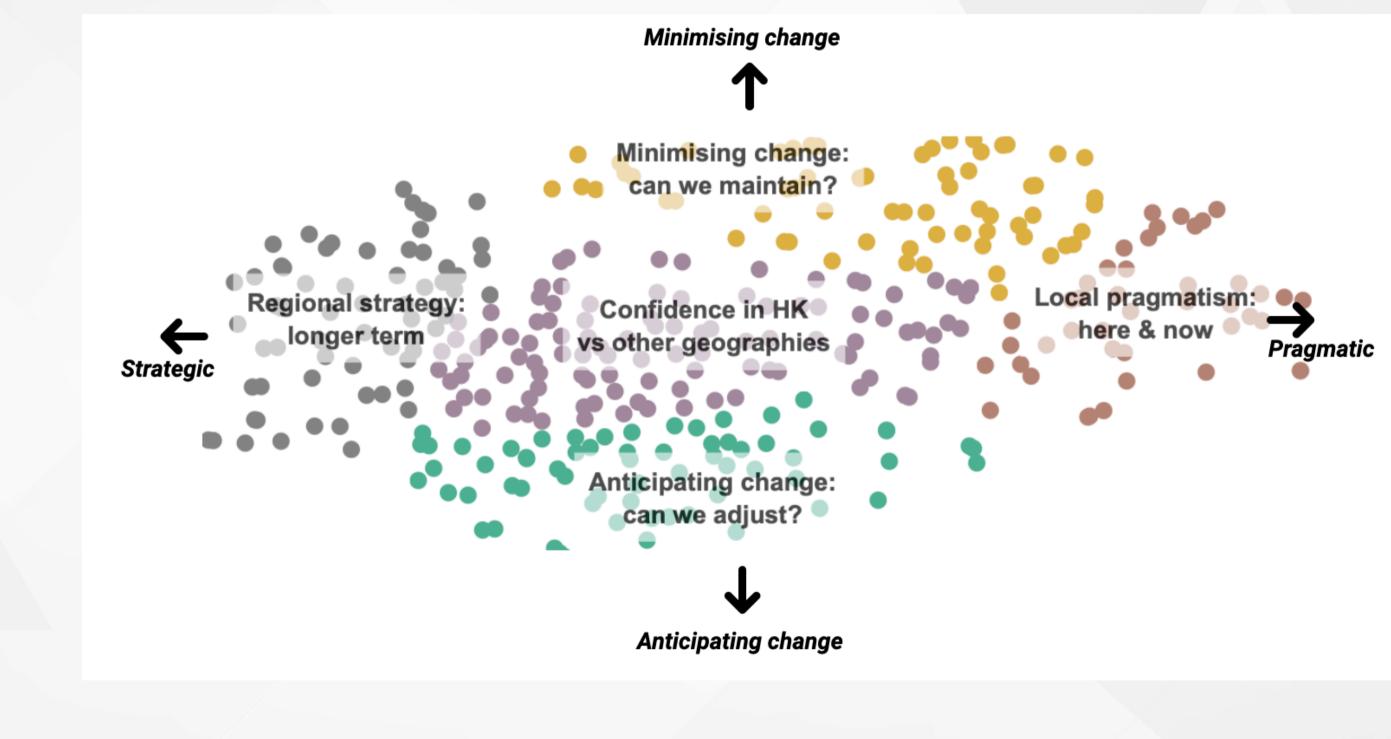


ty for the next 5 years? of your company/employer regarding its' physical ong Kong? e city? arters?





The result was an interactive narrative map – with axes that show opposing "postures" from respondents









Which one explains your own approach to the future in HK?

1. Change minimizing – keeping things steady? ... or anticipating and riding the waves of change?

2. Pragmatic/opportunisitic? ... or strategic reassessment?

3. Or - somewhere in the middle?

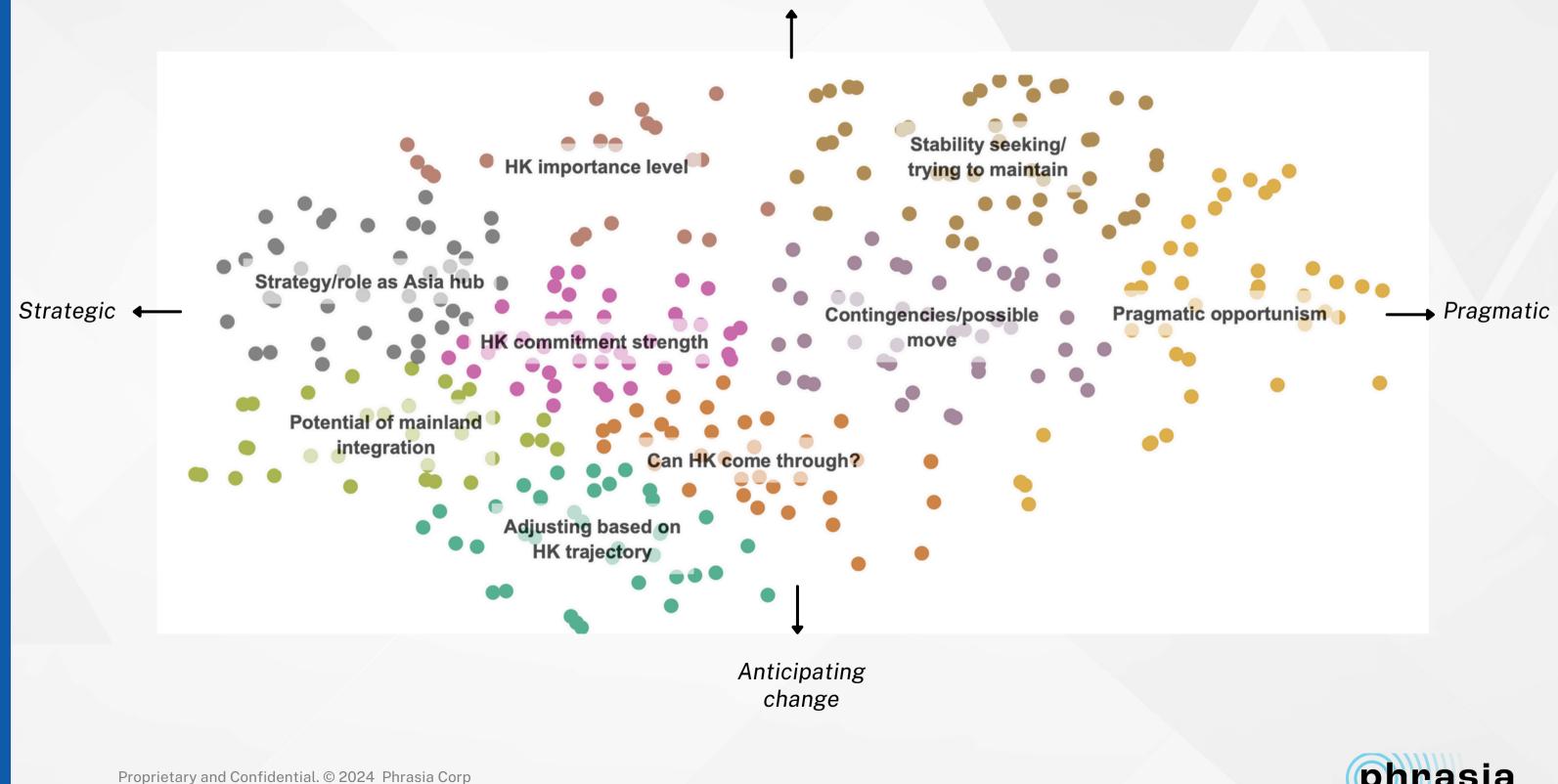






Within this – more detailed clusters

Minimising change



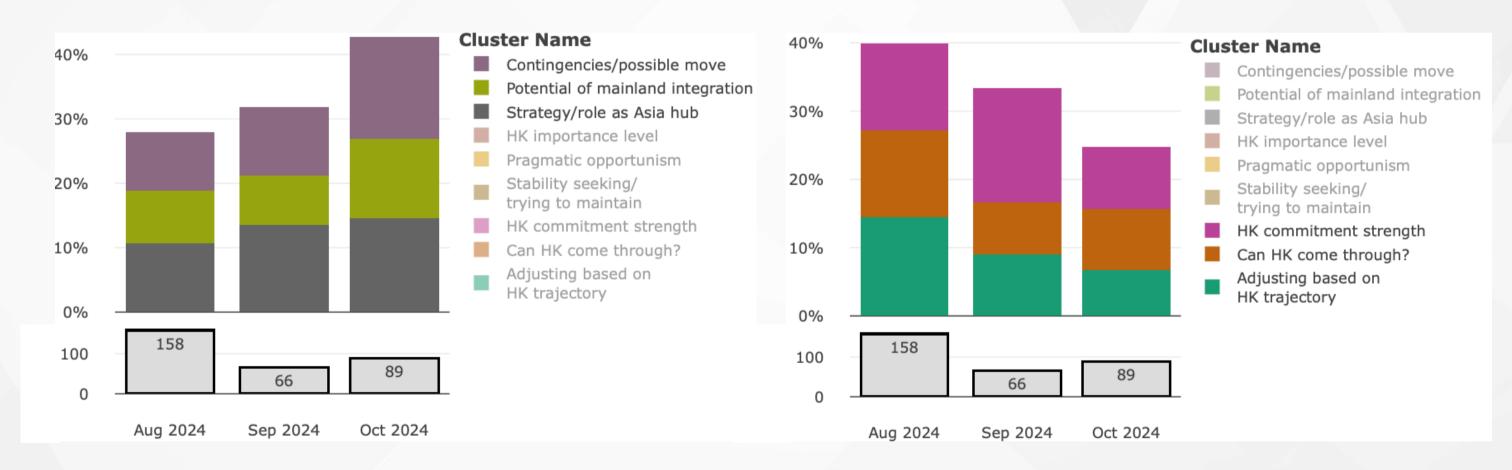






Over 3 months, responses increasingly focused on externalities

Over time – respondents commented less on HK's issues in isolation – and increasingly assessed HK relative to other geographies.



Whether they are looking at HK as a strong APAC hub, thinking about moving, considering the potential of the GBA, or considering geopolitical factors – respondents appear to be widening their field of vision

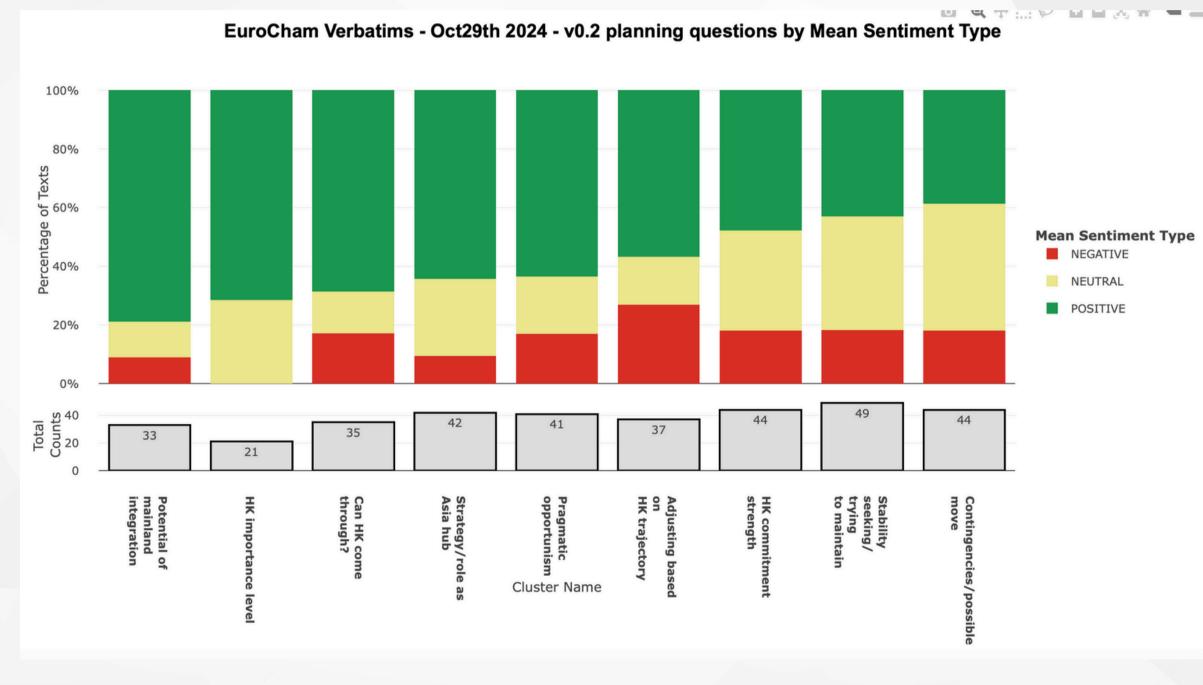






Potential for mainland integration is a more positive narrative **Contingencies is the least positive**

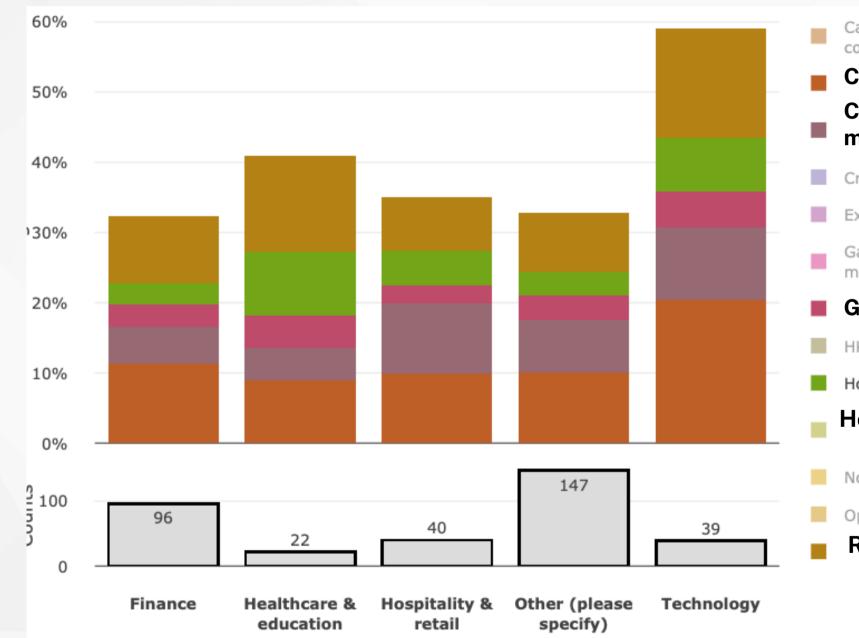
As we know from the "likes" about Hong Kong, people love living here. It makes sense, therefore, that planning contingencies is not something people feel positive about







Tech industry respondents commented more on strategic decisions related to regional setup, toward the left of the map



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Cautious contingency planning

China region strategy

Choice based on HK macro view

Crucial

Expected length of stay

Gateway to mainland China

GBA Integration/ Infrastructure

HK commitment

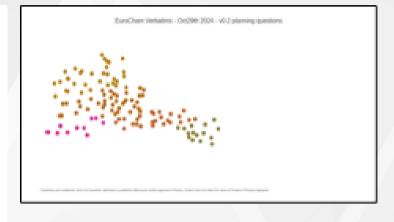
Hope HK comes through

Hope HK comes through

Not crucial

Opportunity seeking

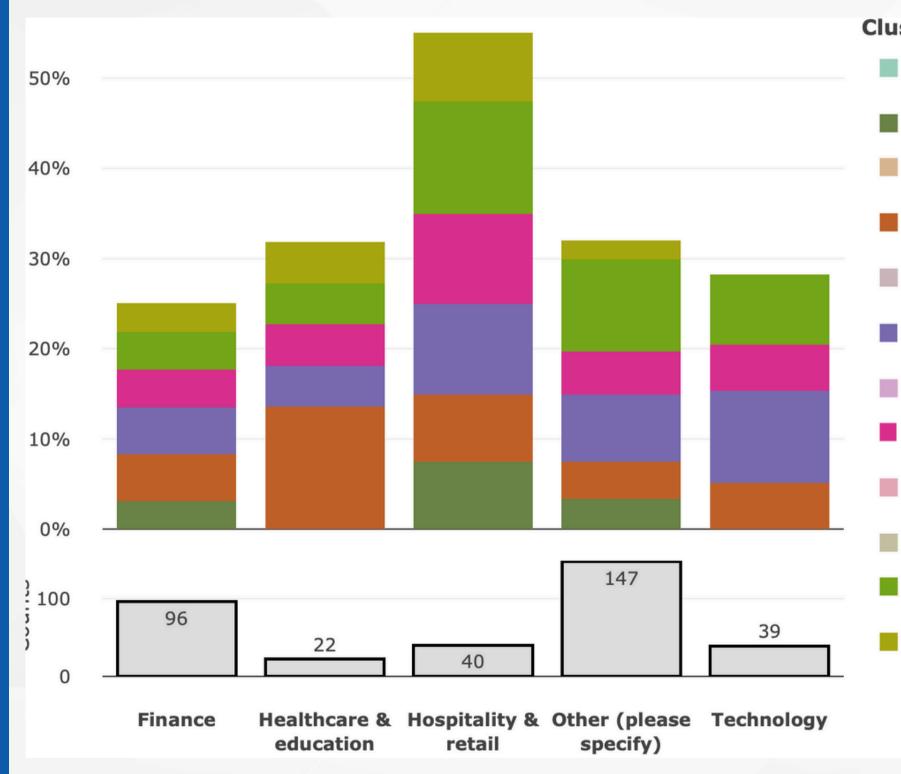
Role as Asian hub or HQ







Responses from those in hospitality & retail are far more focused on the center the map: assessing confidence in HK vs others



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Cluster Name

Anticipating HK's trajectory

Assessing practicalities

Can HK come through?

Cautious contingency planning

China region strategy

Choice based on HK macro view

Crucial

Expected length of stay

Gateway to mainland China

GBA integration/infrastructure

HK commitment level

Neutral/new normal

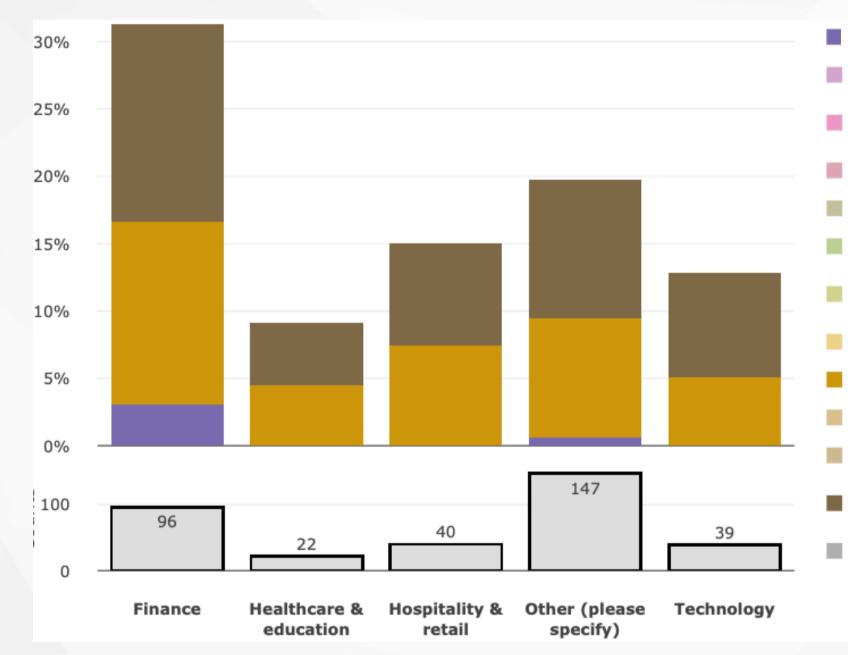








By contrast, the finance industry responses skew more toward maintaining stability – a more pragmatic focus

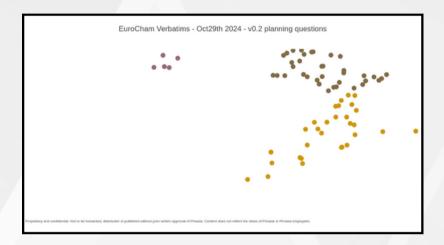


Crucial

- Expected length of stay
- Gateway to mainland China
- GBA integration/infrastructure
- HK commitment
- Hope HK comes through
- Neutral/ new normal
- Not crucial

Opportunity seeking

- Role as Asian hub or HQ
- Singapore
- Stability seeking: gradual changes
- Staying put











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